November Meeting Summary for Muskegon River Prosperity Group

November 1, 2024 | 9:00 a.m.-12:00 p.m.

Newaygo County Sportsman's Club 7951 Elm Ave. Newaygo, MI 49337

Attendees (Organizations Represented)

- City of Big Rapids
- Consumers Energy
- Big Rapids Public Schools
- Big Rapids Township
- Fremont Area Community Foundation
- Great Lakes Fishery Commission
- Homeowners association (HOA) representatives
- Mecosta County
- Mecosta County Parks

- Mecosta Township
- Michigan Hydro Relicensing Coalition
- Michigan Chapter of Trout Unlimited
- Muskegon River Watershed Assembly
- Newaygo County Road Commission/Administration
- Office of State Representative Joseph Fox
- Omni Tech International
- Public Sector Consultants

Welcome and Overview

Everyone was welcomed and the meeting purpose and agenda were reviewed. Group expectations and ground rules were reviewed.

An overview of the previous work was summarized including the list of opportunities/assets by dam site for the following scenarios:

- Scenario one: Hydro facility continues operation (either by Consumers Energy or by a new owner)
- Scenario two: Hydro facility is removed

Breakout Session: Review Assets and Opportunities and Confirm Direction and Completeness; Finalize and Confirm Group's Priorities

- Participants were grouped by dam location and/or interest (Rogers, Croton, or Hardy)
- Each group reviewed the list of prioritized (top five) assets and opportunities that were generated for each scenario (i.e., hydro facilities continue with Consumers Energy ownership or other ownership; hydro facilities are removed)
- A third scenario was created for "hydro facilities continue with ownership sold to another entity" and the groups were tasked with assessing completeness and providing a final summary of their work in all three scenarios
- A summary of prior work was provided by Omni Tech International to facilitate the discussion
- A summary of each group's work is included at the end of this document.

Update from Consumers Energy

Angela Thompkins, Chief Diversity Officer and Vice President of Community Affairs at Consumers Energy, provided an update on the company's decision-making process. She thanked the participants for their continued work. She stated that Consumers Energy continues to vet potential buyers' financials and ability to safely operate the dams. She reiterated Consumers Energy's commitment to the communities and to open and transparent communication. Consumers Energy is looking forward to reviewing the feedback from these prosperity group sessions. She thanked everyone for their time and restated the importance of understanding the different scenarios that communities are discussing and identifying what is most important to them.

Questions, Wrap-Up, and Next Steps

Group members shared their frustration with the long meetings and explained that they were exhausted by the process. Some shared their concerns that the data and feedback would really not be used in decision making. Most group members are not interested in continuing any other work.

Consumers is working to develop a plan to ensure that the prosperity groups are informed of the decisions about the river hydros before the broader public, and to inform all communities at the same time. Once decisions are made, the groups will reconvene to determine a way forward.

Appendix A: Hardy Dam Priority Tables

Hardy Dam Scenario One: The Hydro Facility **Remains and Consumers Energy Retains Ownership**

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Increase recreational opportunities and continue to develop **Dragon Trail/trail** head camp sites

Maintain existing lease agreements, keeping lease costs low.

Support grants for park infrastructure and improvement.

Improve portages

Continue to maintain undeveloped parcels

Consumers Energy maintains existing lease agreements.

Consumers Energy considers setting up a grants program for park infrastructure improvements that promote and expand recreational activities.

Consumers Energy supports

design and installation of portages

Consumers Energy supports maintenance of undeveloped parcels

Achieve sustained water quality improvements

Facilitate bottom draw down from Rogers

Dam Pond

Consumers Energy invests in operational changes to facilitate more cold water coming down the river from Rogers Dam

Consumers drafts and agrees on new operational agreements.

Re-evaluate dam operations, with a focus on water quality

improvement.

Consultations with engineers/specialists to evaluate options for operational techniques that can be applied to help lower water temperatures.

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List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Address algae bloom

Consumers Energy implements techniques that promote cold water mixing, reducing hot surface water.

Increase growth and stability of existing businesses, create new opportunities Partner with community to market recreational activities/events

Create marketing campaigns across Newaygo and Mecosta counties.

Maintain public access

Sell unrestricted property to public or private parties.

Consumers Energy offers support through sponsorships of events and volunteers

Newaygo and Mecosta Counties Tourism Councils create and execute a marketing strategy.

Consumers Energy maintains all public easements

Consumers Energy could consider sale of unrestricted property to public or private party.

Expand efforts to become a destination community by focusing on real estate development and additional recreational opportunities.

Provide more waterfront access and space to build, while protecting undeveloped land.

Promote hunting, biking, and other land-based recreational activities Consumers Energy could consider selling a small percent of land for development with waterfront access and/or Consumers Energy could engage in longterm (>12 months) leases

Consumers Energy is a partner in promoting recreational opportunities

Hardy Dam Scenario Two: The Hydro Facility Remains and a New Party Takes Ownership

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Increase recreational opportunities and continue to develop Dragon Trail/trail head camp sites

Transfer land owned by Consumers Energy to county, townships, or other local bodies.

Establish long-term lease agreements to foster community commitment, keeping lease costs low.

Restrict new owner to a percent of land for development

Support grants for park infrastructure and improvement.

Continue to maintain undeveloped parcels

Negotiated prior to license transfer.

New owner maintains existing lease agreements.

Negotiated as part of sale agreement

Consumers Energy and/or new owner consider setting up a grants program for park infrastructure improvements that promote and expand recreational activities.

New owner supports maintenance of undeveloped parcels

Achieve sustained water quality improvements.

Facilitate bottom draw down from Rogers Dam Pond

New owner establishes dam operational agreements, with a focus on water quality improvement.

New owner invests in operational changes to facilitate more cold water coming down the river from Rogers Dam.

New owner drafts operational agreements.

Consultations with engineers/specialists to evaluate options for operational techniques that can be applied to help lower water temperatures.

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Address algae bloom

New owner implements techniques that promote cold water mixing, reducing hot surface water

Increased growth and stability of existing businesses, creation of new opportunities Partner with community in marketing recreational activities/events

Create marketing campaigns across Newaygo and Mecosta counties.

Maintain all public easements and lease agreements

Employment training for youth, preserving our environment (high school and college) New owner offers support through sponsorships of events and volunteers

Newaygo and Mecosta Counties Tourism Councils create and execute a marketing strategy.

Consumers/New Owner ensure the Dragon Trail trailhead is deeded to counties.

Consumers Energy could consider using a percentage of the sale proceeds to support an education fund for high school and college students job training or studying environmental preservation.

Expand efforts to become a destination community by focusing on real estate development and additional recreational opportunities.

Provide more waterfront access and space to build, while protecting undeveloped land

Promote hunting, biking, and other landbased recreational activities Consumers Energy/new owner could consider selling a small percent of land for development w/ waterfront access and/or could engage in long-term (>12 months) leases

Consumers Energy/new dam owner are partners in promoting recreational opportunities

Hardy Dam Scenario Three: The Hydro Facility Is Decommissioned and the River Is Free Flowing

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Maintain and expand recreational opportunities Create recreational endowment fund to support projects such as a rustic camp area, expanded trail system, and ORV park/trail.

Create a business development fund

Maintain undeveloped parcels

Local control to manage "new property" created during removal. This includes but is not limited to: assessments, surveying, and plotting of properties. Created by Consumers Energy

Consumers Energy supports maintenance of undeveloped parcels

Surveying costs supported by Consumers Energy

Restore cold water sturgeon fishery, fish migration

Develop a habitat restoration plan that includes restocking and long-term fish management

Activate sediment mitigation study

Address algae bloom

Consumers Energy pays for all costs as part of a planned dam removal process

Stability of existing businesses and creation of new opportunities Create recreational endowment fund

Create a business development fund

Established by Consumers Energy prior to decommissioning

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Rebrand the community as a destination community focused on nature/land appreciation

Add more waterfront access and space to build while protecting undeveloped land

Promote hunting, biking, and other landbased recreational activities

Perform hazard assessment for impact of dam removal on infrastructure, homes, and businesses Consumers Energy deeds land with waterfront access to counties

Consumers Energy is a partner in promoting re-development plan and economic funding

Consumers Energy is financially responsible for reimbursement of assessment and impact costs

Appendix B: Rogers Dam Priority Tables

Rogers Dam Scenario One: The Hydro Facility Remains and Consumers Energy Retains Ownership

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Continue to build upon current recreational assets to maintain and grow tourism and ensure that it remains as is or better

Maintain public recreational access at the dam site

Add canoe launch on the west side of the dam

Add a nature center/pavilion near the river where community can gather and learn about the river etc.

Connect the river trail in Big Rapids with the Dragon Trail at Hardy Dam

Enable local governments to manage the recreation sites

Develop a Recreational Master Plan that includes these priorities

Land transfer/memorandum of understanding (MOU) between Consumers Energy and local governments

Ensure p

Ensure property values continue to hold their value

Ensure that the community does not have to worry about a long-term buyer plan

Maintain pond-based recreational opportunities

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Maintain aesthetic value of the pond

Maintain frequent and accessible communication with the community regarding dam operations and future plans

Ensure property owners continue to have recreational access

Consumers Energy protects water quality; removes trash; supports invasive species management

Hold public meetings; post more/better social media posts (especially on Facebook); partner with local organizations to reach community members (e.g., through post cards)

	List the group's key actions to advance each asset/opportunity (three to five).	Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.
	Be transparent and honest with the community	Send Consumers Energy representatives to local township meetings to answer questions/give updates; communicate timelines and deadlines and stick to them
Continue to maintain high satisfaction levels with property owners	Public engagement Maintain water levels satisfactory to property owners	Develop a public engagement strategy that includes public meetings; send mailers to ALL adjacent property owners to notify of meetings
owners	Ensure safe operation of the dam	Continue to apply for grants and loans to support dam safety
Maintain/ improve current wildlife habitats	Add bird habitat (e.g., osprey towers) Add bat houses Manage the sediment to ensure it does not negatively impact wildlife Protect wildlife habitat in and around the dam Maintain the fishery's health	Engage with the Michigan Department of Natural Resources (DNR) and Michigan Department of Environment, Great Lakes, and Energy (EGLE) for consultations to ensure best practices; seek funding to support habitat enhancement Enter into conservation easements with landowners Engage consultants and experts in the field

Rogers Dam Scenario Two: The Hydro Facility Remains and a New Party Takes Ownership

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Further develop tourism and resident attractions (plan more events that draw in tourists, further develop trail system, improve tourism infrastructure) Develop a comprehensive Lake Management Plan to address and improve water quality issues

- Identify solutions to cool the water downstream
- Identify solutions to address algae blooms
- Develop/implement a sediment management plan

Enhance/improve the quality and accessibility of the existing trail system

- Improve access to trails
- Clearly identify and communicate land ownership
- Expand/extend existing bike trail and improve overall quality
- Enhance existing bridges (biking, walking, viewing site) for safety and accessibility

New owner provides support for the development of the Lake/Watershed Management Plan

- Support for new technologies to help cool the water downstream
- Support to help develop the Sediment Management Plan (subset of Lake/Watershed Management Plan)

Land transfer to public entity negotiated as part of sale

New owner actively contributes information on ownership (e.g., signage reflecting ownership)

New owner helps maintain/improve access to trail system

 Form partnership for accessibility to trails (walking and biking)

New owner considers providing financial support for land management

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Expand/market current and future opportunities

- Focus on campaign for quiet season
- Market as a 4-season destination
- Expand marketing of events

Improve accessibility to water activities

- Install ADA accessible kayak launches

New owner provides information/data and partners with local chambers/economic development organizations to increase messaging and marketing

Partnership w/ new owner and other entities to fund accessibility

Ensure that the sea lamprey barrier continues protecting upper watershed

Develop a formal memorandum of understanding (MOU) that ensures safety, structural integrity, and water levels for treatment Consumers Energy adds as a condition of sale; new owner agrees and supports

Ensure recreational access to Croton Pond remains for residents and the public

Address leased land issues with property owners (clearly identify scope of land ownership and ensure current landowners have the same access)

- Recreational/shared assets
- Lakefront/private ownership

Enhance existing bridges and causeway (biking, walking, viewing site) for safety and accessibility Consumers Energy adds continued access to recreational assets as a condition of sale

Transfer ownership of assets (lake front to homeowners, boat launch to public entity or neighborhood association)

Support for recreational infrastructure improvements – could be provided by new owner and/or Consumers Energy

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Maintain status quo (boating/ fishing, land values, public access, wetland habitats) Maintain current level of support of assets and accessibility (aesthetically pleasing dam, historical structure) Consumers Energy negotiates with new owner to help support recreational assets and ensure boating boundaries, etc.

New owner should consider creating a grant program for improvements

Develop/ communicate a proactive Decommission and Transition Plan Develop a long-term plan and future resources (comprehensive version of what is being done now) New owner develops/ communicates plan and updates regularly

Consumers Energy provides supports for new owner in development of plan

Rogers Scenario Three: The Hydro Facility Is Decommissioned and the River Is Free Flowing

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Develop plans to recapture and shift resources/time currently spent on dam safety Develop a Sediment Management Plan

Identify and communicate downstream impacts of dam removal

Develop a
Decommission Timeline
Plan w/ access to
decommission
reports/data

Develop a plan to address sea lamprey

Clear communication to community on timeline

Consumers Energy provides resources and data; develops the plans; sets up regular comprehensive communication sessions with the community

PRIORITY

Develop an area wide Land Use Plan and opportunities for property expansion (extension of property under former pond)

Maintain waterfront access for owners; transfer property rights to homeowners

Identify current legal rights of adjacent property

Give community choice for trail expansion; explore option to grant easements for owners Consumers Energy transfers property rights to property owners

Consumers Energy investigates as part of decommissioning process

Consumers Energy helps with Land Use Plan/Study, including community input on trail expansion options

Put plan agreements in place for any options identified; identify if agreements are coordinated by city, county, or some other entity

Address bottom land ownership issues

Consumers Energy investigates

List the group's key actions to advance each asset/opportunity (three to five).

barriers

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

maintain sea lamprey barriers

Build/expand new recreational opportunities (cold water fishery expansion, full river habitat restoration, trail improvement) Develop a River Consumers Energy provides Restoration Plan support for a River Management Plan that prioritizes river restoration Review/improve access Financial support for access points to river point changes - could be provided by Consumers Energy Expand access to Economic development support; equipment purchases paddle sports Develop a Coordination Consumers Energy supports Plan for where the plan development Little Muskegon River comes into the Muskegon River (water flow, temperature, etc.) Maintain sea lamprey Support for long-term plan to

Develop/expand new Economic Drivers and Real Estate Development (as a riverfront asset)

Expand marketing plan for recreational uses (fishing tours, different types of anglers, etc.)	Consumers Energy could provide financial support to develop the plan
	Consumers Energy could provide grants to recreational business owners
Provide economic support for businesses to transition	Consumers Energy should consider providing land/opportunities for businesses to expand
Create a boardwalk	Support for a land use plan; consultants and expertise
Create a birdwatching station	Financial support – could be provided by Consumers Energy

Appendix C: Croton Dam Priority Tables

Croton Dam Scenario One: The Hydro Facility Remains and Consumers Energy Retains Ownership

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Further develop tourism and resident attractions (plan more events that draw in tourists; further develop trail system; improve tourism infrastructure) Develop a comprehensive *Lake Management Plan* to address and improve water quality issues

- Identify solutions to cool the water downstream
- Identify solutions to address algae blooms
- Develop/implement a sediment management plan

Enhance/improve the quality and accessibility of the existing trail system

- Improve access to trails
- Clearly identify and communicate land ownership
- Expand/extend existing bike trail and improve overall quality
- Enhance existing bridges (biking, walking, viewing site) for safety and accessibility

Consumers Energy provides support for the development of the Lake/Watershed Management Plan

- Support for new technologies to help cool the water downstream
- Support to help develop the Sediment Management Plan (subset of Lake/Watershed Management Plan)

Consumers Energy helps maintain/improve access to trail system

Consumers Energy should consider transitioning the land to public entity/providing financial support for land management

- Form partnership for accessibility to trails (walking and biking)
- Consumers Energy actively contributes information on ownership (e.g., signage reflecting ownership)

Disabilities Act (ADA) accessible kayak

launches

Briefly describe what is needed to move each key action List the group's key forward, including main actors actions to advance each and the role that the group asset/opportunity (three identified for Consumers Energy to five). to play, if any. Expand/market current Consumers Energy provides and future recreational information/data and partners with local Chambers/Economic opportunities Development organizations to - Focus on campaign for increase messaging and marketing quiet season - Market as a 4-season destination - Expand marketing of events Improve accessibility to Partnership w/ Consumers Energy water activities and other entities to fund accessibility - Install Americans with

Croton Dam Scenario Two: The Hydro Facility Remains and a New Party Takes Ownership

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Further develop tourism and resident attractions (plan more events that draw in tourists, further develop trail system, improve tourism infrastructure) Develop a comprehensive Lake Management Plan to address and improve water quality issues

- Identify solutions to cool the water downstream
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Enhance/improve the quality and accessibility of the existing trail system

- Improve access to trails
- Clearly identify and communicate land ownership
- Expand/extend existing bike trail and improve overall quality
- Enhance existing bridges (biking, walking, viewing site) for safety and accessibility

New owner provides support for the development of the Lake/Watershed Management Plan

- Support for new technologies to help cool the water downstream
- Support to help develop the Sediment Management Plan (subset of Lake/Watershed Management Plan)

Land transfer to public entity negotiated as part of sale

New owner actively contributes information on ownership (e.g., signage reflecting ownership)

New owner helps maintain/improve access to trail system

- Form partnership for accessibility to trails (walking and biking)

New owner considers providing financial support for land management

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Expand/market current and future opportunities

- Focus on campaign for quiet season
- Market as a 4-season destination
- Expand marketing of events

Improve accessibility to water activities

- Install ADA accessible kayak launches

New owner provides information/data and partners with local chambers/economic development organizations to increase messaging and marketing

Partnership w/ new owner and other entities to fund accessibility

Ensure that the sea lamprey barrier continues protecting upper watershed

Develop a formal memorandum of understanding (MOU) that ensures safety, structural integrity, and water levels for treatment Consumers Energy adds as a condition of sale; new owner agrees and supports

Ensure recreational access to Croton Pond remains for residents and the public

Address leased land issues with property owners (clearly identify scope of land ownership and ensure current landowners have the same access)

- Recreational/shared assets
- Lakefront/private ownership

Enhance existing bridges and causeway (biking, walking, viewing site) for safety and accessibility Consumers Energy adds continued access to recreational assets as a condition of sale

Transfer ownership of assets (lake front to homeowners, boat launch to public entity or neighborhood association)

Support for recreational infrastructure improvements – could be provided by new owner and/or Consumers Energy

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Maintain status quo (boating/ fishing, land values, public access, wetland habitats) Maintain current level of support of assets and accessibility (aesthetically pleasing dam, historical structure) Consumers Energy negotiates with new owner to help support recreational assets and ensure boating boundaries, etc.

New owner should consider creating a grant program for improvements

Develop/ communicate a proactive Decommission and Transition Plan Develop a long-term plan and future resources (comprehensive version of what is being done now) New owner develops/ communicates plan and updates regularly

Consumers Energy provides supports for new owner in development of plan

Croton Dam Scenario Three: The Hydro Facility Is Decommissioned and the River Is Free Flowing

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Develop plans to recapture and shift resources/time currently spent on dam safety Develop a Sediment Management Plan

Identify and communicate downstream impacts of dam removal

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Decommission Timeline
Plan w/ access to
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Develop a plan to address sea lamprey

Clear communication to community on timeline

Consumers Energy provides resources and data; develops the plans; sets up regular comprehensive communication sessions with the community

PRIORITY

Develop an area wide Land Use Plan and opportunities for property expansion (extension of property under former pond)

Maintain waterfront access for owners; transfer property rights to homeowners

Identify current legal rights of adjacent property

Give community choice for trail expansion; explore option to grant easements for owners Consumers Energy transfers property rights to property owners

Consumers Energy investigates as part of decommissioning process

Consumers Energy helps with Land Use Plan/Study, including community input on trail expansion options

Put plan agreements in place for any options identified; identify if agreements are coordinated by city, county, or some other entity

Address bottom land ownership issues

Consumers Energy investigates

List the group's key actions to advance each asset/opportunity (three to five).

Briefly describe what is needed to move each key action forward, including main actors and the role that the group identified for Consumers Energy to play, if any.

Build/expand new recreational opportunities (cold water fishery expansion, full river habitat restoration, trail improvement)

Develop a River Consumers Energy provides Restoration Plan support for a River Management Plan that prioritizes river restoration Review/improve access Financial support for access points to river point changes - could be provided by Consumers Energy Expand access to Economic development support; equipment purchases paddle sports Develop a Coordination Consumers Energy supports Plan for where the plan development Little Muskegon River comes into the Muskegon River (water flow, temperature, etc.) Maintain sea lamprey Support for long-term plan to maintain sea lamprey barriers barriers

Develop/expand new Economic Drivers and Real Estate Development (as a riverfront asset) Expand marketing plan Consumers Energy could provide financial support to for recreational uses (fishing tours, different develop the plan types of anglers, etc.) Consumers Energy could provide grants to recreational business owners Provide economic Consumers Energy should support for businesses consider providing to transition land/opportunities for businesses to expand Create a boardwalk Support for a land use plan; consultants and expertise Financial support - could be Create a birdwatching station provided by Consumers Energy